



# Gujarat Technological University

## Centre for Governance Systems

### A Report on

### 3rd International Conference on Corporate Governance:

### "Gujarat Model of Governance: Lessons & Future Scope"

### (ICGS-2015)

GTU has started working on a Monitor for Good Governance, which helps us to determine how well the governance system is working. It has initiated studies in the field of Governance System in Businesses, Industries, Universities, Hospitals, NGOs and Government organization. The study helps organizations to

improve their working through new policies or modifying existing policies and protocols. It can also help in creating or modifying management structure. The GTU Post-graduate Research Centres are designed to work as examples of good and relevant research. The Centres establish active linkages with the industry and research institutions in India and abroad which publish excellent research as well. Considering this objective, GTU – CGS has organized 3<sup>rd</sup> International Conference on Governance (ICGS-2015) under the theme of **"Gujarat Model of Governance: Lessons & Future Scope"** during 25-26 March, 2015. The Conference was Co-Sponsored by Yunnan Minzu University (YMU), China. The main themes of conference are [A] Finance Sector, [B] E-Governance, [C] Visual Aids of Governance, [D] Education Sector, [E] Health Sector, [F] Anti-

**GUJARAT TECHNOLOGICAL UNIVERSITY**  
Centre For Governance Systems  
Announces  
3<sup>rd</sup> International Conference on  
**"Gujarat Model of Governance: Lessons & Future Scope"**  
(ICGS-2015)  
25<sup>th</sup> – 26<sup>th</sup> April, 2015

**CALL FOR PAPERS**

**IMPORTANT DEADLINES**  
Abstract Submission: 31<sup>st</sup> January 2015  
Abstract Acceptance: 03<sup>rd</sup> February 2015  
Submission of Full Paper: 31<sup>st</sup> March 2015  
Full Paper Acceptance: 10<sup>th</sup> April, 2015  
Payment of Registration Fees: 15<sup>th</sup> April 2015

**GUJARAT TECHNOLOGICAL UNIVERSITY**  
Centre for Governance Systems

**GUJARAT TECHNOLOGICAL UNIVERSITY**  
(Established Under Gujarat Act, No. 20 of 2007)  
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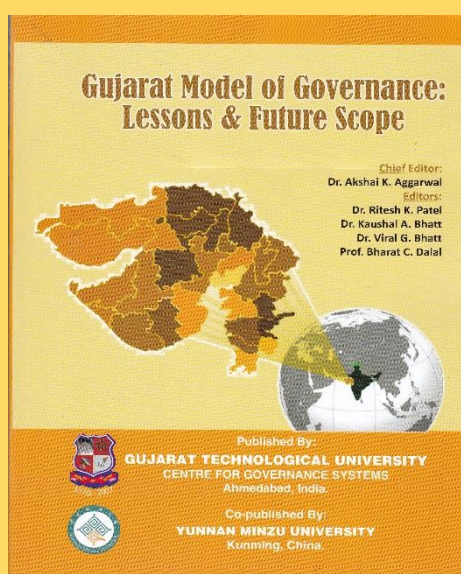
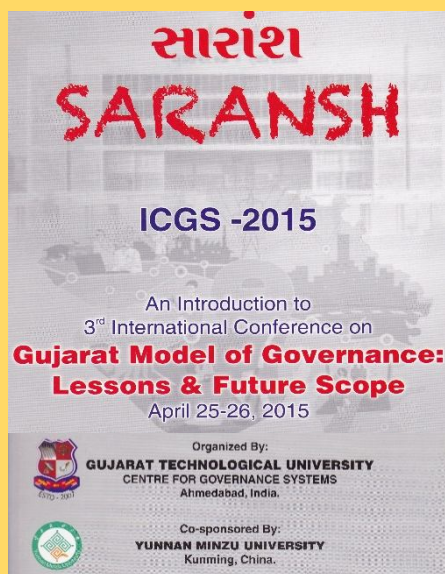
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Corruption Strategies, [G] Public Sector Reforms, [H] Disaster Management, [I] Legal System, [J] Waste Management, [K] Public Infrastructure and [L] Office Digitalization.

The detailed brochure is available online on:

<http://14.139.122.72/conf/Circular/05122014822.pdf>

GTU-CGS was highly motivated to receive such a fabulous response to ICGS-



2015. ICGS-2015 has received more than 138 abstracts and more than 100 full papers. After double blind review, 39 papers were sent for publication in the book titled “Gujarat Model of Governance:

Lessons & Future Scope” (ISBN: 978-93-852-711-37) (400-pages). We have also published a book titled “SARANSH” (an introduction to ICGS-2015), 3<sup>rd</sup> International Conference (140-pages) which consists all submitted abstracts. Total 39 papers are divided into two subsections i.e. Chapters reflecting Gujarat Model of Governance and Chapters based on Contemporary issues of Governance.



ICGS-2015 was jointly organized by Centre for Governance Systems – GTU and Yunnan Minzu University, China.



**Day – 1, 25-04-2015:**



More than 150 Researchers turned up for the inaugural function on day 1, where the conference started by welcoming Guests. The inaugural ceremony was started by Lightning of Lamp to Goddess Sarawati – Goddess of Knowledge.

The dignitaries present in the inaugural ceremony of 3<sup>rd</sup> International Conference



were (right to left) Mr. C.S.R. Prabhu, Director General Of National Informatics Centre (NIC), New Delhi (Retd.), Prof. Bharat C. Dalal, Honorary Director, CGS, GTU, Mrs. Aggarwal, Dr. Akshai K. Aggarwal, Hon'ble Vice Chancellor, GTU, Dr. Ashok Batham Executive Director, ACEAS Clinical Research, Chairman, Independent Ethics Committee, Mr. K. H. Patel, Former Indian High Commissioner to Uganda and Ambassador to Rwanda and Burundi & Member - BOA, GCSR GTU and Mr. J. C. Lilani, Registrar (I/C), GTU.

**Mr. J. C. Lilani**, Registrar (I/C), GTU welcomed all the guests at 3<sup>rd</sup> International Conference on Gujarat Model of Governance: Lessons & Future Scope. He mentioned that under the visionary leadership of Hon'ble vice chancellor GTU has achieved many awards and initiated many innovative initiatives such as S4 (Student Start up Support System), Innovation Council, Global Country Study Report, etc. He has



shared that the model of GTU has been replicated in the reputed technological universities of India.

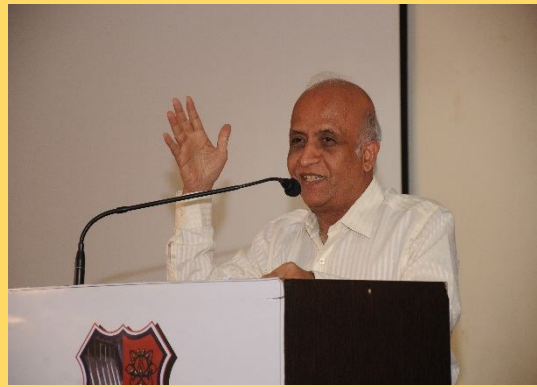


**Dr. Akshai Aggarwal**, Hon'ble Vice Chancellor, GTU discussed need of research in the area of management. He shared that in the area of management GTU is working jointly with foreign universities for common research projects. The idea is to push our students also into research work.

Master's students do not do anything new, if they only study from books, do not refer to Journal, do not take part in primary data collection & analysis, then it's not truly a master's degree. He emphasised that we have to create an MBA program which transforms young students and make them able to stand in the world.

Dr. Aggarwal informed all the participants that Creation of knowledge is interesting phenomena but it's also a very difficult phenomena. He also motivated faculties and students that unless teachers bring research into their teaching and learning methodology and unless we involve our MBA students in research, it's not going to help student in their future life. Dr. Aggarwal pointed out that there is a qualitative difference between the papers of outside of India and papers of Indian authors. He also pointed out that our reading is very shallow because we usually refer very less number of papers compare to other international authors who refer comparatively large number of papers. He emphasized that Gujarat Model of Governance is the talk of the town now-a-days. He also quoted the statement made by Chief Minister of Gujarat at IIM-Ahmedabad that "No body is studying the issues pertaining to Gujarat". He supported the statement and motivated all the researchers to start work in the same direction. He also shared that all such conference which we attend should sow a seed in our minds, a seed which should then develop as a flower. He requested all the researchers to talk on Gujarat Model of Governance for two days, then let's start working on it even further in a way which is appreciated by ourselves as good research. If we appreciate our own work as good research, then the rest of the world will also appreciate our work. So, we need not to worry about the appreciation of the work, but let's start doing a good research of which we are proud.

**Mr. C.S.R. Prabhu**, Director General of National Informatics Centre (NIC), New Delhi (Retd.) shared that it is very necessary to look into historical angle of Gujarat model of development or governance. He informed audience that Gujarat has played very important role in the development of India and leaders like



Gandhiji, Vallabhbhai Patel, etc. have played very crucial role in the development of India. He shared that the model which is succeeded in India is not the capitalist or communist model but it is the ancient Indian Model which the lord Krishna proclaimed in the Bhagwad Gita. He shared that we have 1 lakh year old civilization and summary of this in the Bhagwad Gita. The summary of Bhagwad Gita in one word is Dharma. Dharma means the set of principles of sustainability. He added that all the western model of development failed because there was not sustainability. There are four activities i.e. Dharma, Artha, Kama and Moksha. The Artha economy and Kama consumption if they are based on Dharma then they are sustainable, otherwise they are unsustainable and lead to destruction. He shared that business in Gujarat survived, not because of the reading any western books but following the traditions of Gujarat. He also informed audience that recently there was a presentation by IBM chief who said today China and India are the leading economies of the world with highest economic growth rate. He also added that till 1750 India and China controlled the global economy and 68% of GDP was contribution of these two countries. He informed that the real production is being done in Villages rather than Cities. Mr. Prabhu shared some of the key initiatives of Government of Gujarat such as e-gram, e-panchayat, apna taluka – vibrant taluka, etc. He motivated participants by guiding them for new research topics about governance in government organization. He appreciated that GTU has adopted some villages for development.



**Dr. Ashok Batham**, Executive Director, ACEAS Clinical Research, Chairman, Independent Ethics Committee is a medical doctor and shared his thoughts on Strengthening health sector of Gujarat. He shared the Vision, Mission and Objectives of Ministry of Health and family welfare of

Government of Gujarat. He appreciated the work which is being done by



government of Gujarat in the area of Infant and Maternal Mortality. There was a slight improvement in the child sex ratio. He also informed that there are major four areas for which government of Gujarat is working. These areas are conquered communicable diseases, improve maternal and child health, control nutritional disorders and Psychiatric health services.

All the dignitaries on the dais inaugurated a book titled **“Gujarat Model of Governance: Lessons & Future Scope”** (ISBN: 978-93-852-711-37) and



**“SARANSH”** - an introduction to ICGS-2015, which consists all submitted abstracts.

**Prof. Bharat C. Dalal**, Honorary Director, Centre for Governance Systems, GTU has proposed vote of thanks to dignitaries on the dais, off the dais and all the participants of 3<sup>rd</sup> International Conference on Gujarat Model of Governance: Lessons and Future Scope. He shared that this particular conference will be successful just because of Hon'ble vice chancellor as he is keen and interested to develop research in the said field. He thanked all the speakers of inaugural session, the organizing committee and the staff members of GTU for their continuous support to make this conference a grand success.



**Dr. Shailesh Thaker**, Management Thinker & Motivational Trainer and



Honorary Director, Centre for Business Ethics and CSR, GTU shared that only word “Gujarat” forces us to think. He told audience that Gujarat has good infrastructure compare to other states of India. Gujarat Tourism has made a mark in the tourism industry of India. He pointed out that Gujarat is safe place to live for women. As far as peace

and safety is concerned, Gujarat stands ahead of many states of India. He shared that Happiness is most important and Dubai is working on Happiness Index. He also shared that there will be wars in near future, the wars would be of Power (electricity), the wars would be of water supply, etc. At the end of his speech he informed that he felt himself very happy to be a part of Gujarat.

**Mr. Nayan Parikh**, Former President IIM–A Alumni Association shared his views on Gujarat model of governance. He asked question to audience that

whether the model of Gujarat is of Modi Model or Gujarat Model? He shared that Gujarat Model is Communicative, Persuasive and Authoritative in nature. He also shared that main focus of Gujarat Model is on Industrial development. He informed that Gujarat is one of the very prosperous states in India as far as Industrialisation is concerned. The



focus of Gujarat is on three aspects i.e. Growth of SDP (State Domestic Product), New Investment and to be no.1 state in India. He also shared that Vibrant Gujarat is considered as one of the most important Business Platform no matter whether investment come to Gujarat or not, projects executed in the manner it was desired to or not, etc. but vibrant Gujarat is the identity of Gujarat. He also informed audience that Gujarat model of governance has also concern for Environment, Employment, Health, Education and Law & order.



**Mr. K. H. Patel**, Former Indian High Commissioner to Uganda and Ambassador



to Rwanda and Burundi & Member - BOA, GCSR GTU addressed audience and shared his views on Gujarat Model of Governance. He informed that government should appoint those people only at ministry who have aptitude of international affairs. He also proposed that experts should be called for discussions and then

ministry should take decisions on any particular region or county. He suggested that Government of Gujarat should have advisory committee for NRG (Non-resident Gujarati) which must contain few members from abroad and rest should be from Gujarat. He also suggested that likewise Prawasi Bhartiya Divas (PBD) Government of Gujarat should also organize conference twice in a year and invite key people from out of India. At the end he mentioned that wide spread awareness is required regarding foreign affairs in Gujarat and India.

### **Day – 2 (26-04-2015)**

**Mr. S Rajaram**, MD , Erhardt – Leimer (India) Pvt. Ltd delivered his key note speech during 2<sup>nd</sup> day of the conference. He shared that Government of Gujarat has managed the government like a corporate house and developed a model. He added that he is in Gujarat since last 35 years and over a 35 years development of Gujarat



is very remarkable. He shared that there is a drastic development in Power sector of Gujarat. He also appreciated the work done in the area of BRTS under transportation sector in Ahmedabad. The same system is failed in the state like Delhi. He highlighted the issue of CSR (Corporate Social Responsibility and Corporate Shared Responsibility) also. He also shared that Corporate Sustainability is one of the most important issues which will come up in the future.





**Dr. Anirudh Garg**, Associate Professor, Teerthankar Mahaveer University, Moradabad delivered his keynote address on Gujarat Model of Governance. He mentioned that Agriculture is the key industry for any state and it should not be left out. He also shared that as cities expand the food demand will increase. He added

that more agricultural land is required to fulfil this demand. He also highlighted that latest farming methods must be implemented instead of traditional methods. He shared that E-governance to help our cities to cultivate healthier and pesticides free farm produce. Lastly he mentioned that “Let us not govern ourselves to be just rich by policies, let us make our self happy. So, when we grow up we are able to sustain.

**Prof. Bharat Dalal**, Honorary Director, Centre for Governance Systems, GTU shared his views on the theme of the conference. He shared that the model of governance is very difficult to develop. He asked a question to audience that, can I use natural resources to govern people? So that they live happy life. He mentioned in his



presentation Jal, Gyan, Urja, Jan and Raksha as the pillars for good governance. He added that unless people participate in the progress of development, anything cannot be done. He also shared the formula of governance given by former Chief Minister that “P2G2 i.e. Pro Public Good Governance”. The participation of people is very necessary to achieve good governance.



**Dr. Indu Rao**, eminent scholar of India, USA and Netherland University shared her rich teaching and research experience with participants of the conference. She shared that she is surprised to see development of Gujarat in the last 15 years. She informed the audience that the technical institutes of Gujarat is not

performing their role in the desired manner. She also shared that all over the Gujarat people are very good in doing business. She told that diamond industry of Surat is the best example of Governance model in Gujarat. This is the model which explains that how things work in Gujarat. She emphasise on the cultural model of governance.

**Mr. Sunil Modi**, Board of Advisor, GCSR, GTU shared his rich experience of India and abroad with the participants of 3<sup>rd</sup> International Conference. He informed the audience that Gujarat has developed its brand in last 10 years. He shared that the future generation of Gujarat has to take charge to govern the society. He also informed that earlier we were governed, now we have to govern. He also shared that Infrastructure development has been made but are we able to maintain the constructed infrastructure? He informed all the participants that Gujarat Model is an eye opener for other states of India. He firmly believed that change of mind set is required for good governance.



Deans, Directors and other Participants at 3<sup>rd</sup> International Conference



## Technical (Track) Session Schedule of ICGS-2015

Technical Session Chairs			
Theme	Saturday, April 25, 2015	Sunday, April 26, 2015	Venue
<i>Theme Convener -Mr. Vikrant Vala, Research Associate, CCFS, GTU.</i>			
<b>Theme A:</b> <b>Finance Sector</b> <b>Theme B: E-Governance</b> <b>Theme C: Visual Aids of Governance</b> <b>Theme E:Health sector</b>	<b>Dr. Priyanka Sharma,</b> Professor, Raksha Shakti University.  <b>Dr. Sanjay Bhayani,</b> Professor & Head, Department of Business Management, Saurashtra University.	<b>Dr. Yogesh C. Joshi,</b> Professor, Dept. of Management, Sardar Patel University.  <b>Dr. Jagdish Joshipura,</b> Director, Som Lalit Institute of Management Studies	<b>Conference Hall (B-0)</b>
<i>Theme Convener -Ms. Krishnaba Parmar, Asst. Professor, CME, GTU.</i>			
<b>Theme D:</b> <b>Education Sector</b> <b>Theme F:</b> <b>Anti-Corruption Strategies</b> <b>Theme I: Legal System</b> <b>Theme L: Office Digitalization</b>	<b>Dr. Pankajray V. Patel,</b> Director, Gujarat Technological University.  <b>Dr. Neera Singh,</b> H.O.D., Management, Indus University.	<b>Prof. Ravi Saxena,</b> Faculty Member, Institute of Law, Nirma University.  <b>Dr. Nishithkumar H Bhatt,</b> Associate Professor, Hemchandracharya North Gujarat University.	<b>Conference Room (A-0)</b>
<i>Theme Convener -Ms. Krutika Raval, Asst. Professor, CBE, GTU</i>			
<b>Theme G: Public Sector Reforms</b> <b>Theme H:</b> <b>Disaster Management</b> <b>Theme J: Waste Management</b> <b>Theme K: Public infrastructure</b>	<b>Prof. Sejal Patel,</b> Associate Professor and Head B Plan, Faculty of Planning, CEPT University.  <b>Mr. Sunil Modi,</b> President, Babbukkakal & Sons and Board of Advisor, GCSR, GTU  <b>Dr. Trupti S. Almoula,</b> Director, Narmada College of Management.	<b>Dr. Narayan Baser,</b> Associate Professor, National Institute of Cooperative Management.  <b>Dr. Vipul Patel,</b> Associate Professor, Shanti Business School.  <b>Dr. Viral Bhatt,</b> Director, Sal Institute of Management.	<b>Conference Room (A-1)</b>



### Valedictory session:

**Mr. Jaynarayan Vyas**, former Cabinet Minister of Government of Gujarat and



in charge of Health & Family Welfare Department, Government of Gujarat addressed the audience during the valedictory session of 3<sup>rd</sup> international conference. He highlighted and informed the audience that it reminded me the era of 1971 onwards. He shared that there are various mile-stone which are achieved by Gujarat. He

informed that when Gujarat was separated from Maharashtra, it was a big shock for Gujarat and because of this the development of Gujarat was faster than other states of India. He mentioned that Ahmedabad was hub for textile production, Baroda known for Pharmaceutical industry, Surat was known for Zari Industry, Rajkot and Surendranagar was known for engineering industry, Bhavnagar was famous for fishing industry and Tata Chemicals at Mithapur, Dwarka. The growth of Gujarat during 1971 to 1990 belongs to own initiatives of Gujarat. He also mentioned that the institutes like GSFC (Gujarat State Financial Corporation), GIDC (Gujarat Industrial Development Corporation), GSIC (Gujarat Small Industries Corporation) etc. came together and worked for development of Gujarat. He also shared that the development of Gujarat state was because of dynamic bureaucracy only.

**Dr. Akshai Aggarwal**, honourable vice chancellor, GTU has congratulated all the delegates for intellectual discussion on Gujarat Model of Governance. He appreciated all the participants for taking active interest in such theme and also guided all the researchers to carry out quality research in the area



of Good Governance. Dr. Aggarwal congratulated all the researchers who have received best paper awards for the 3<sup>rd</sup> International conference on Gujarat Model of Governance: Lessons and Future Scope. He also thanked all the participants

and especially Mr. Jaynarayan Vyas for accepting invitation for valedictory session of ICGS-2015.

### List of Best Paper winners of ICGS-2015

Sr. No.	Paper Code	Paper Title	Name of Author
1.	PT010	PARADIGM OF EWS HOUSING ALLOTMENT – URBAN POOR RELOCATION IN SURAT	Avani R. Gandhi
			Bhasker Vijaykumar Bhatt
2.	PT134	POWER DEFICIT AND ECONOMIC GROWTH: A STUDY WITH SPECIAL REFERENCE TO THE POWER SECTOR REFORMS OF GUJARAT	Hitesh Gujarati
3.	PT069	SPATIO- TEMPORAL ANALYSIS OF PM2.5 AND AEROSOL OPTICAL DEPTH IN AMBIENT AIR QUALITY OF AHMEDABAD CITY USING FIELD AND SATELLITE DATA	Yagni S Rami
			Minarva J. Pandya
	PT130	GOVERNANCE IN WASTE MANAGEMENT AT SURAT	Ravi D. Vaidya
			Pankajray V. Patel
4.	PT101	CORRUPTION IN INDIA- TRENDS, CAUSES AND CONSEQUENCES	T. R. Bishnoi
			Sofia Devi Sh
5.	PT048	SENSOR BASED TRAFFIC MANAGEMENT SYSTEM FOR BUSY INTERSECTIONS AND BRIDGES	Vipinkumar G Yadav
			Sahita I Waikhom
			Darshan J Mehta
	PT129	A STUDY ON EFFECTIVENESS OF POLICEHEART-1091 SERVICES: LESSONS FROM GUJARAT GOVERNANCE MODEL	Sarika Srivastava
			Kaushal Bhatt

### Awards winners of ICGS-2015









## Memories of ICGS – 2015



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